
Artificial Experts

Inside Technology

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Artificial Experts: Social Knowledge and Intelligent Machines

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Artificial Experts
Social Knowledge and Intelligent Machines

H. M. Collins

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Preface and Acknowledgments

What is knowledge? How is knowledge made and moved around? Over the last twenty years these questions have been explored within social studies of science. When one tries to put knowledge into a computer, the questions present themselves in an acute and well-defined form. That is why artificial intelligence research is a natural living laboratory for *the science of knowledge*.

When I set out to write this book in 1987, I had a clear idea of what I wanted to say. That idea, with the usual modifications, has turned into parts II, III, and IV of the book. Part I has taken me by surprise. It began to grow when I realized with a shock that the argument about the limits of asocial machines was so powerful that there ought to be no such thing as a pocket calculator. Part I shows how pocket calculators work.

The second part of the book includes ideas developed in five papers that have already been published. I thank the editors and publishers for allowing me to reuse some of the material from the originals. The first of the papers to be published was also my first attempt to contribute to the literature on expert systems. This paper is, "Where's the Expertise: Expert Systems as a Medium of Knowledge Transfer," in M. J. Merry (ed.), *Expert Systems 85*, Cambridge University Press (1985), 323–334. It was the favorable and generous treatment that this paper received at the British Computer Society Specialist Group in Expert Systems Annual Conference in 1985 that encouraged me to press on.

The other four published papers are: "Expert Systems and the Science of Knowledge," in W. Bijker, T. Hughes, and T. Pinch (eds.), *New Directions in the Social Study of Technology*, MIT Press (1987), 329–348; "Expert Systems, Artificial Intelligence, and the Behavioral Co-Ordinates of Skill," in B. Bloomfield (ed.), *The Question of Artificial Intelligence: Philosophical and Sociological Perspec-*

tives, Croom-Helm (1987), 258–282; “Domains in Which Expert Systems Might Succeed,” *Third International Expert Systems Conference*, Oxford, Learned Information (1987), 201–206; and “Computers and the Sociology of Scientific Knowledge,” *Social Studies of Science*, 19 (1989).

The ideas in the book also have been tried out in embryonic form at a number of conferences and seminars. In almost every case I have gained immensely from the thoughtful and critical remarks of the audience. I would like to thank members of the audiences at: The Workshop on New Directions in the History and Sociology of Technology, Technische Hogeschoole Twente, 1984; The Annual Meeting of the British Computer Society Specialist Group on Expert Systems, University of Warwick, 1985; The History and Philosophy of Science Seminar, The Hebrew University, Jerusalem, March 1986; The Alvey/SERC conference on “Explanation in Expert Systems,” University of Surrey, March 20–21, 1986; ICL Association of Mainframe System Users—Scientific Users Group, Strand Palace Hotel, London, April 17, 1986; The Conference on Technology and Social Change, Centre of Canadian Studies, University of Edinburgh, June 12–13, 1986; The XI World Congress of Sociology, New Delhi, India, August 18–22, 1986; The IVth Annual Meeting of European Association for the Study of Science and Technology, September 29–October 1, 1986, Strasbourg; The Joint Meeting of the History of Science Society, Philosophy of Science Association, Society for the History of Technology, and Society for Social Studies of Science, Pittsburgh, October 23–26, 1986; The University of Aston, Technology Policy Unit, Seminar, November 27, 1986; The Hewlett-Packard, Bristol Research Centre, Seminar, January 30, 1987; The Conference on Cognition and Social Worlds, Department of Psychology, University of Keele, April 6–8, 1987; The University of York Open Lecture series, May 12, 1987; The Third International Expert Systems Conference, London, June 2–4, 1987; The Tuesday Meeting at Xerox PARC, Palo Alto, California, October 20, 1987; The Seminar of the Department of General Sciences, University of Limburg, Maastricht, The Netherlands, April 18, 1988; The Conference on New Technologies, Institute for Advanced Studies in the Humanities, University of Edinburgh, August 18–21, 1988; The Seminar of The Department of History and Philosophy of Science, University of Cambridge, October 27, 1988; The Xerox PARC, Palo Alto, Seminar on November 15, 1988; The 87th Annual Meeting of the American Anthropological Association, Phoenix, Arizona, Novem-

ber 16–19, 1988; and The Workshop on “The Place of Knowledge” at The Van Leer Jerusalem Institute, May 15–18, 1989. There are too many people who made useful comments either from the floor or in less formal discussions afterwards for me to mention them all by name.

Outside of these occasions many colleagues have given me ideas and suggestions; a few will find their names in the text. Those who read all or parts of the first draft of the manuscript and gave me useful advice include Jay Gershuny, Joanne Hartland, Rudolf Klein, Helene Laverdiere, Gerard de Vries, and Sherry Turkle. Wiebe Bijker, David Edge, Jean Lave, Jean-Marc Levy-Leblond, Barry Lipscombe, Don McCloskey, Trevor Pinch, Steve Shapin, and Lucy Suchman have given me stylistic or technical help and/or encouragement beyond what anyone has a right to expect, while Caroline Arthurs offered invaluable advice on points of English style. All remaining mistakes and infelicities are my responsibility.

I am grateful to my collaborators Rodney Green and Bob Draper, who worked with me on building the small expert system described in Part III of the book. Bob Draper showed immense patience and tolerance in the face of unreasonable demands on his good nature. This book could well be dedicated to *skillful* people everywhere. The laboratory technicians who actually make our science work are among the least appreciated contributors to our cultural world.

The Science Policy Support Group provided a small grant that enabled me to build the expert system, but no other grant moneys supported this research. On the other hand, Lucy Suchman and Xerox PARC provided me with an office and equipment to begin work on the book in a congenial atmosphere in an environment conducive to thinking about computers. Both Xerox and the University of Bath helped with the financial arrangements for this trip. The University of Limburg was my host during the final revision of the manuscript, and I thank Gerard de Vries for making possible my trips to the charming town of Maastricht and for providing, with Wiebe Bijker and Guy Widdershoven, a stimulating discussion group.

I would like to thank my students at Bath for listening to my ideas with tolerance at a stage when they were not really ready to present to a class. It was during one such class that the “calculator problem” struck me. Finally, I am grateful to my children, Joe and Lily, for being an incomparable source of examples of action both machine-like and nonmachine-like.

I

What Computers Can Do

Artificial Brains or Artificial Experts?

My subject is *knowledge science*. It is the study of what communities know and the ways in which they know it. Individual human beings participate in knowledge communities but they are not the location of knowledge. Rather, the way that individuals reflect the knowledge of communities is a topic for analysis within knowledge science.¹ Knowledge science looks at how knowledge is made, maintained, disputed, transformed, and transferred.² Artificial intelligence is a natural field site for knowledge science because intelligent computers appear to channel and constrain what is known by knowledge communities into well-defined, discrete, asocial locations. Though early claims were overambitious, there are intelligent machines and they are getting better. Yet the existence of any intelligent machine seems to contradict a basic premise of knowledge science because a machine is not a community or a member of society. What better starting point could there be?

The early misplaced confidence of the proponents of artificial intelligence is easy to understand. It is precisely analogous to the misplaced confidence of rationalist philosophers of science and, I suspect, has fed upon it.³ If science was, at heart, a logical, individualistic method of exploring the world, then the computer, a quintessentially logical individual, could start with arithmetic, graduate to science, and eventually encompass much of human activity. In the last two decades, however, science has started to look rather different. Detailed empirical studies of the way scientists make knowledge have given us a picture of science that is equally far from philosophical and common-sense models. Building scientific knowledge is a messy business; it is much more like the creation of artistic or political consensus than we once believed. The making of science is a skillful activity; science is an art, a craft, and above all, a social practice.

Starting from this viewpoint, the prospect seems distant of making intelligent, problem-solving machines. If science, the paradigm case of human problem solving, turns out to be messy, crafty, artful, and essentially social, then why should tidy logical and isolated machines be capable of mimicking the work of scientists? Still less should they be capable of doing the more obviously messy work of the rest of us.

The history and sociology of scientific knowledge has shown that scientific activity is social in a number of ways. First, when a radically new experimental skill is transferred from one scientist to another it is necessary that social intercourse take place. No amount of writing or talking on the telephone appears to substitute for visiting and socially rubbing up against the person from whom you want to learn. We can contrast two models of learning: an “algorithmic model,” in which knowledge is clearly storable and transferable in something like the form of a recipe, and an “enculturational model,” where the process has more to do with unconscious social contagion. The algorithmic model alone cannot account for the way that scientific or other skills are learned. My own study of the transfer of knowledge among laser scientists illustrates this point; I found that scientists who tried to build a radically new type of laser—a TEA-laser—while working only from published sources were uniformly unsuccessful (Collins 1974, 1985).

A second way in which science is social is that conclusions to scientific debates, which tell us what may be seen and what may not be seen when we next look at the world, are matters of social consensus. Whereas the formal model of seeing—the pattern recognition model as we might call it—involves recognizing what an object really is by detecting its distinguishing characteristics, the enculturational model of seeing stresses that the same appearance may be seen as many things. For example, there is a well-known photograph that can be seen as the face of Christ or Che Guevara, whereas it is claimed to be a picture of a snow-covered mountain range in China. Sometimes viewers see it as quite other things including an abstract black-and-white pattern of splotches. The question “What is it really?” cannot be answered. No amount of ingenious pattern recognition programming would reveal the truth. There is no algorithm for recognizing the pattern.

Nevertheless, in saying that it can be seen as an image of Christ or Che Guevara, I am saying something true about how our culture sees the image. For example, in the West it is easy to persuade

people in a classroom that it really is a face. Students who cannot see the face come to believe that it is their fault. They feel inadequate for not being able to see what their colleagues can see so clearly. Using routine classroom techniques (Atkinson and Delamont 1977), a group of students can be made to act like a small scientific community. The nearest analogy is the historical and continuing debate about what is real and what is artifact when you look through a microscope. Like the face, scientific facts do not speak for themselves. Disputes in science are not settled by more and more careful observation of the facts; they are settled by broad agreement about what *ought* to be seen when one looks in a certain way at a certain time and location. Thereafter, anyone who looks and does not see what everyone agrees ought to be seen is blamed for defective vision (or defective experimental technique). This process is illustrated in earlier work on the controversy over the detection of gravitational radiation (Collins 1985 and a host of other detailed field studies).⁴

A third way in which science is social is in what one might call the routine servicing of beliefs. An isolated individual, having no source of reference against which to check the validity and propriety of perception may drift away from the habits of thinking and seeing that make up the scientific culture. Again, the social group is the living reminder of what it is to think and act properly, correcting or coercing the maverick back onto the right tracks. Thus, learning scientific knowledge, changing scientific knowledge, establishing scientific knowledge, and maintaining scientific knowledge are all irremediably shot through with the social. They simply *are* social activities.

What is true of scientific knowledge has long been known to be true for every other kind of human cultural activity and category of knowledge. That which we cannot articulate, we *know* through the way we act. Knowing things and doing things are not separable. I know how to speak through speaking with others, and I can show how to speak only through speaking to others. Changing the rules of speaking is a matter of *social* change; it is a matter of changing common practice. If the rules of speaking change, then I follow along with the others, not because people tell me what to do but because in living with others—in sharing their “form of life” (Wittgenstein 1953)—I change with them. I will change what I know about how to speak, not as a matter of choice, not as a matter of following a consciously appreciated rule, not at the level of

consciousness at all, but because in doing what others do I will find that I know what they know. In knowing what they know, I will do what they do. This is true of speaking, writing, plumbing, plastering, practicing medicine, and discovering subatomic particles. To put the issue in its starkest form, the locus of knowledge appears to be not the individual but the social group; what we are as individuals is but a symptom of the groups in which the irreducible quantum of knowledge is located. Contrary to the usual reductionist model of the social sciences, it is the individual who is made of social groups.

Now think of a computer being tested for its human-like qualities. Let it be subjected to a "Turing Test" (see especially chapters 13 and 14) in which it must engage in written interchanges so as to mimic a human. The computer is at the wrong end of the reductionist telescope. It is made not out of social groups but little bits of information. What will it not be able to do by virtue of its isolated upbringing? Consider a more familiar example.

A foreign agent, of the kind one sees in the movies, has to pass a kind of Turing Test. Imagine a spy, a native of London, who is to pretend to be a native of, say, Semipalatinsk. The agent has learned the history and geography of Semipalatinsk from books, atlases, town guides, photographs, and long conversations with a defector who was himself once a native of the town. He has undergone long sessions of mock interrogation by this defector until he is word perfect in his responses to every question. His documents are in order and he has a story that explains his long absence from the town. In the films, the British agent goes to the USSR and begins to spy. He is picked up by the KGB and interrogated; the value of all those hours of training are revealed as he answers his captors' questions. As in the Turing Test, the problem for the interrogators is to distinguish between real accomplishments and an imitation—between the spy and a real native of Semipalatinsk. The moment of crisis occurs for our hero when an interrogator enters who is himself a native of the town. At this point nothing will save the spy except a distraction, usually extraneous, which brings the interrogation to an end. However good his training, we know that the spy will not survive cross-examination by a native of Semipalatinsk.

The reason we know he will not survive that final cross-examination is that, however long the spy's training, he cannot have learned as much about Semipalatinsk as a native would have learned by living there. There is a very great deal that can be said about

Semipalatinsk, and only some of it can have been said during the training sessions. The spy will be able to make some inferences beyond what he has been told directly (for example, he will be able to form some brand-new sentences in the language), but he will not have learned enough to make all the inferences that could be made by his native trainer or his native interrogator. A native learns about Semipalatinsk by being socialized into Semipalatinsk-ness and there is much more to this than can be explicitly described even in a lifetime.⁵ Thus the trainer, competent native that he was, cannot have completely transferred his socialization to the spy merely by talking to him for a fixed period. Photographs and films will help, but all of these are merely different abstracted cross sections of the full Semipalatinsk experience. Willy nilly, the trainer must have talked about only a subset of the things he could potentially describe, and even if the spy has absorbed all his instructions perfectly, he cannot know everything that the trainer knows, nor everything that the native interrogator knows.

The native interrogator will ask questions based on his own socialization—again, he can only ask a small set of the potential questions—but there is a good chance that during the course of a long interrogation he will ask a question the answer to which covers details that the spy has not encountered, or turns on an ability to recognize patterns that he has not seen, or requires an inference that he is not in a position to make. Is there an area of the town—near the river, perhaps, or going toward the forest, or just beyond the tanning factory—that is quite distinctive to a native, but the distinctiveness of which cannot or has not quite been put into words or cannot quite be captured even in films and photographs? Is there a way of speaking or manner of expression or a way of pronunciation that we do not know how to document or that can only be “heard” as a result of very long experience with many native speakers? The interrogator might ask the spy to show him how the Semipalatinskians pronounce a certain word—not just tell him, but *teach* him—correcting minor errors as he does it. All teachers know just how hard it is to disguise book-learning for practical experience when confronted with an experienced pupil. These are the ways that the spy will be caught out.⁶

The TEA-laser study referred to above (Collins 1985) showed how laser scientists who had learned their craft solely from printed instructions were equally caught out. In that case they were unmasked when their TEA-lasers failed to work. The general rule is that

we know more than we can say, and that we come to know more than we can say because we learn by being socialized, not by being instructed. The unspoken parts of knowledge are a different sort of commodity to the spoken parts: they are of a different substance, they have a different *grammar*. For example, just as these things cannot be deliberately told, even with the best will in the world,⁷ neither can they be kept secret from a visitor to the society. It is not possible to imagine the whole population of Semipalatinsk starting to act like Londoners in order to prevent a stranger from picking up their ways of being.

If it is correct, this way of thinking about knowledge has significant implications for the future of intelligent computers; it will not be possible to construct the equivalent of a socialized being by giving a computer explicit instructions. On the other hand, if socially competent machines can be built without the benefit of socialization, social scientists will have to think again; if computers are unsocialized, isolated things, and if knowledge is as social as neo-Wittgensteinian philosophy would have it, then computers ought *not* to be able to become knowledgeable. Something is wrong. This argument applies as much to arithmetic as to spying. How can there be *Machines Who Think*, as the journalists put it (McCorduck 1979), unless they are also “Machines Who Live”—that is, machines who live with us and share our society?

Some optimists believe that machines who think are just around the corner, even though machines who live are still to be found only in science fiction. How can this be if the argument about the social embeddedness of knowledge is valid? How can the argument about the social embeddedness of knowledge be true, with all its implications about the cultural specificity of human behavior, if there can be intelligent machines? The artificial intelligence experiment is, then, not just a problem of engineering or psychology but an empirical test of deep theses in the philosophy of the social sciences. The possibility of a science of mankind, which emulates rationalist models of natural science, is being tested in attempts to build intelligent machines. If there can be machines that act indistinguishably from us, then the philosophical distinctions between action and behavior, and the argument about the peculiar nature of human rule-guided action, will turn out, after all, to be of no significance for the prospects of a *science* of society. The pigeons of philosophy of social science are coming home to roost in the intelligent computer (Collins 1985).

We must explain how it is, in spite of the social nature of knowledge, that we have machines that work. The explanation is not simple. First, machines that work rarely do the same work as humans. I will spend a lot of time showing that this is so. Second, machines that don't work can sometimes look like machines that do work. This is because these machines interact with humans who make good their deficiencies. Third, there is a large aspect of human behavior that mimics machines, and machines can mimic these aspects perfectly. To understand what is going on, we do not need to examine the ever-receding frontiers of computational science, we need only to think hard about machines that already live with us.

Machines That Work

Ironically, the journalists and computer scientists who say that machines that think are just around the corner have been too timid. The paradox is already with us and has been with us for a very long time. To the extent that we are prepared to be puzzled by the next generation of thinking machines we should already be puzzled by some existing computer programs, by pocket calculators, by slide rules, by logarithm tables, and by the printed word. In an important sense, all these are machines that work, and they work in a way just as puzzling as the machines that are more easy to anthropomorphize.

To start at the top, there exist computer programs that, given a spectrum of light, can work out the mixture of chemicals that produced it. Once upon a time, such chemical analyses were pieces of frontier science, and the proper interpretation of spectra must once have been the subject of dispute. Just as in today's contested sciences, this dispute must have been settled by forming social alliances, by forcing people to change their minds, and by breaking their hearts. For a human, learning to interpret chemical spectra still requires an apprenticeship—a period of socialization in chemical society. How can this analytic computer program work, then, without the equivalent socialization?

There are more famous and well-known examples of clever computers. By now almost everyone must have heard of Weizenbaum's ELIZA program (Weizenbaum 1976). Even the Apricot microcomputer that I am using to write this book can cope with ELIZA. For example, it engaged me in the following interchange:

HOW DO YOU DO, PLEASE TELL ME YOUR PROBLEM.
I'm feeling lonely.
IS IT BECAUSE YOU ARE FEELING LONELY THAT YOU CAME TO ME?
Yes, that's right.
YOU SEEM QUITE POSITIVE.
I just want someone to talk to.
WHY DO YOU NEED TO TELL ME YOU JUST WANT SOMEONE TO TALK TO?
Isn't it obvious?
I'M NOT SURE I UNDERSTAND YOU FULLY?
I need someone to care.
WHAT WOULD IT MEAN IF YOU HAD SOMEONE TO CARE?
I would feel happier.
CAN YOU ELABORATE ON THAT?
I need someone.
WHY DO YOU WANT SOMEONE?
etc.

ELIZA is meant to mimic a nondirective psychotherapist. It is a very simple program; nothing more, according to its inventor, than a programmer's parlor trick, yet it has been taken seriously. Weizenbaum relates how his secretary became engaged in a consultation with ELIZA of such personal significance that she refused to allow him to look at the computer screen. A number of psychotherapists, impressed with ELIZA's abilities, proposed that such machines had the potential to replace real doctors at greatly reduced cost. Yet ELIZA had no training in psychotherapy, nor had it the sort of wide socialization that one would expect to be a prerequisite of someone, or something, that could help others through their emotional crises.

Another program that achieved substantial success was Winograd's SHRDLU. SHRDLU appeared to be able to converse sensibly about a "micro world" containing blocks of different shapes and colors that it could manipulate. The world existed only within the program itself, but it was translated into an image on a monitor. SHRDLU could be instructed to move the blocks about, put them on top of each other, and so forth, and then answer questions in ordinary English about their dispositions. The following is a short extract of SHRDLU's performance taken from Winograd and Flores (1986, p. 109):

Pick up a big red block.
OK.
Grasp the pyramid.
I DON'T UNDERSTAND WHICH PYRAMID YOU MEAN.
Find a block which is taller than the one you are holding and put it into the

box.
OK.
...
What does the box contain?
THE BLUE PYRAMID AND THE BLUE BLOCK.
What is the pyramid supported by?
THE BOX.
etc.

Once more, this program appears to be holding the sort of conversation that would otherwise only be within the purview of someone who was thoroughly imbued with the culture of solid geometry and the English language.

But the mystery is even more intriguing than these examples suggest. Complicated, clever, state-of-the-art programs make us think that there is something very cunning in the program that enables it to interact with such apparent social accomplishment. The true depth and universality of the problem, however, appears only when we look at much more simple examples. Take a very simple computer—a pocket calculator; this seems to do arithmetic better than anyone I know. Yet doing arithmetic is again a skill learned through socialization and classroom practice. Even this quintessentially intellectual activity is learned within a community; we learn the *language* of mathematics. How can it be that my pocket calculator knows a language when it has never lived outside my pocket? Why stop at calculators? What about my slide rule? There is a sense in which it too can do arithmetic—certainly it and I can do arithmetic together—so it again must be partaking of the language of mathematics; is there a book to be written called *Slide Rules Who Think?* Yet my slide rule is not a social being. Are my logarithm tables social? They speak the language of mathematics with me in the same way as my slide rule.

We need not stop at the language of mathematics. The puzzle of computers, “How is an apparently social activity emulated by a socially isolated artifact?”, is the same puzzle as how the printed word can carry knowledge between one person and another. All language is a social activity—how can it be encapsulated in inanimate paper and print? It is interesting that writing was once greeted with the same suspicion as expert systems are now. In Plato’s *Phaedrus*, Socrates says:

It shows great folly . . . to suppose that one can transmit or acquire clear and certain knowledge of an art through the medium of writing, or that

written words can do more than remind the reader of what he already knows on any given subject. . . . The fact is, Phaedrus, that writing involves a similar disadvantage to painting. The productions of painting look like living beings, but if you ask questions they maintain a solemn silence. The same holds true of written words; you might suppose that they understand what they are saying, but if you ask them what they mean by anything they simply return the same answer over and over again. Besides, once a thing is committed to writing it circulates equally among those who understand the subject and those who have no business with it; a writing cannot distinguish between suitable and unsuitable readers. And if it is ill-treated or unfairly abused it always needs its parent to come to its rescue; it is quite incapable of defending or helping itself. (Hamilton 1973, l. 275)⁸

For Socrates, writing is but a pale shadow of social interaction.

The Social Nature of Artificial Intelligence

We have reached a point whence it is hard to see how to go on. Perhaps the social, enculturational model is wrong. Perhaps, while it is true that socialization is necessary for learning and transfer of knowledge, computers work because knowledge can be stored in a passive form within an isolated machine. There is another way of thinking about knowledge that makes it seem very much the property of the individual rather than the property of the social group. If I lock myself up in a room for a day, so that I have no contact with anyone else, when I come out in the evening my knowledge is not much changed. If it was true that I could speak English but not Chinese in the morning, in the evening I would still be able to speak English but not Chinese. Barring the possibility that I was in some form of extrasensory communication with English-speaking colleagues during the day, it looks as though all that social knowledge was fixed in my head the whole time I was in the room.⁹ From this point of view, a facsimile of my head and body constructed during my day of isolation would have all my knowledge without ever being socialized or ever encountering another human being. It looks, then, as though one way to make a perfect intelligent machine would be to take an ordinary human and put him or her through a "Matterfax." This is a device, like a three-dimensional photocopying machine, that replicates the physical structure of matter down to the position of the last electron and the last quantum state. Given the Matterfax, there is nothing in principle to prevent knowledge being transferred to a computer.¹⁰

From this point of view, the problem of artificial intelligence seems to be about getting the same sort of complexity into a machine as is found in the brain. But this cannot be the problem we are dealing with here. I have argued that the conundrum is essentially the same for computers as for books; they too seem to mimic human linguistic capacity. Therefore it cannot be a matter of complexity. It is not as though a much more complex book will do the trick that a simple book cannot manage, and it is not as though a book mimics the content of the brain. The question we are dealing with is more modest. We want to know how things like books manage as well as they do in their interactions with us given that they are so far in substance and appearance from a Matterfaxed human being. And we want to know if extensions of our current methods of making books, and more intelligent artifacts, will lead us toward the Matterfaxed-style intelligent being by continuous incremental steps that we can foresee. We will not be able to understand how books and pocket calculators do so well by comparing what they do with the content of the brain. A book and a human brain are just too different for this to make any sense. To make progress in this direction we need to ask the question about artificial intelligence in a different way—a way that acknowledges the essentially social features of intelligence. The way that machines, or other simpler artifacts, fit into social interactions should be our starting point.

Fitting in is not always a matter of fitting perfectly. Consider the question: “Can we make an artificial heart?” By that question we mean: “Can we make a heart that will keep someone alive if it replaces his own heart?” The heart is not judged by reference to its own performance but by reference to the performance of the organism in which it is embedded. Suppose we made a heart that was slightly less efficient at pumping blood to the lungs than a real heart, but suppose the body responded to this marginally inefficient implant by producing more red blood cells so that the net amount of oxygen transported by the blood remained the same without any other disadvantages? We would consider this a highly satisfactory artificial heart even though the heart itself did not mimic the original. The same applies in a more minor way to the appearance and composition of artificial hearts. Appearance and composition affect the wavelengths that are reflected when light filters through the body’s walls, and they affect the distribution of heat within the chest. But, within limits, the body is indifferent to

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